



REPLY TO
ATTENTION OF

DEPARTMENT OF THE ARMY
OFFICE OF THE DEPUTY CHIEF OF STAFF, G-3/5/7
400 ARMY PENTAGON
WASHINGTON, DC 20310-0400

DAMO-TRC

4 Nov 10

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Opportunity to Attend Afghanistan Pre-deployment Training Offered by the Department of State's Foreign Service Institute

1. Reference memorandum, DUSD Readiness, 25 Oct 10, subject: same as above (enclosed).
2. The Foreign Service Institute (FSI) is seeking greater DoD participation in three pre-deployment training courses and, to facilitate DoD participation, FSI will pay some costs as stipulated in the enclosure 1.
3. FORSCOM will serve as the Army designated office of responsibility to solicit, consolidate, and prioritize Army nominations to attend these courses. Priority for course attendance goes to units preparing for deployment and unit personnel as specified in reference. Attendance to these courses is offered on a voluntary basis, there is no prerequisite for attendance, and they are to be resourced via unit mission funds. Direct liaison with the Office of the Deputy Under Secretary of Defense for Personnel and Readiness point of contact is authorized.
4. G-37/TR point of contact is LTC Jack Parker at 703-692-4441 or Jack.Parker@us.army.mil.

- 2 Encls
1. OUSD Memo
2. FORSOM Memo, 3 Nov 10


PETER D. UTLEY
Colonel, GS
Director of Training

DISTRIBUTION:
U.S. Army Forces Command
U.S. Army Training and Doctrine Command
U.S. Army Reserve Command
National Guard Bureau

CF:
U.S. Army Africa
U.S. Army Central
U.S. Army North
U.S. Army South
U.S. Army Europe
U.S. Army Pacific
Eighth Army
U.S. Army Special Operations Command
Military Surface Deployment and Distribution Command
U.S. Army Space and Missile Defense Command/Army Strategic Command
U.S. Army Corps of Engineers



REPLY TO
ATTENTION OF

DEPARTMENT OF THE ARMY
HEADQUARTERS, UNITED STATES ARMY FORCES COMMAND
1777 HARDEE AVENUE, SW
FORT MCPHERSON, GEORGIA 30330-1062

8 -- NOV 2010

AFOP-TCO

**MEMORANDUM FOR Office of the Deputy Chief of Staff, G-3/5/7 (DAMO-TRZ),
400 Army Pentagon, Washington, DC 20310-0400**

**SUBJECT: Concurrence to Serve as the Army Designated Office of
Responsibility to Solicit, Consolidate, and Prioritize Army Nominations to Attend
Foreign Service Institute (FSI) courses**

1. Reference memorandum, Department of the Army, Office of the Deputy Chief of Staff G-3/5/7, DAMO-TRZ, 1 Nov 10, subject: Opportunity to Attend Afghanistan Pre-deployment Training Offered by the Department of State's Foreign Service Institute, enclosed.
2. Forces Command (FORSCOM) Chief, Collective Training Division concurs with Department of the Army G-3/5/7 request for this headquarters to serve as the Army agent for soliciting, consolidating, and prioritizing nominations to attend FSI courses.
3. Concurrence is based on FORSCOM understanding attendance of the three courses offered is voluntary and no course is considered a prerequisite for any of the other courses.
4. The Collective Training Branch will publish an official message notifying units of this opportunity. The staff will provide deploying units information on what training the three courses provides as well as class schedules during the Quarterly Training Synchronization and Resourcing Conference.
5. The Collective Training Branch will serve as the FORSCOM agent for soliciting, consolidating, and submitting required data to the FSI POC.
6. For further information, contact LTC Jeffrey S. Walton, 404-464-7099, or e-mail jeffrey.s.walton@us.army.mil.

HENRY S. LARSEN III
DAC, GS-15
Chief, Collective Training Division



OFFICE OF THE UNDER SECRETARY OF DEFENSE
4000 DEFENSE PENTAGON
WASHINGTON, D.C. 20301-4000

PERSONNEL AND
READINESS

MEMORANDUM FOR DEPUTY ASSISTANT SECRETARY OF DEFENSE (STABILITY
OPERATIONS)

U.S. ARMY, DEPUTY CHIEF OF STAFF, G-3/5/7

U.S. NAVY DEPUTY CHIEF OF NAVAL
OPERATIONS FOR FLEET READINESS AND
LOGISTICS (N43)

U.S. AIR FORCE, DEPUTY CHIEF OF STAFF FOR
OPERATIONS, PLANS AND REQUIREMENTS
COMMANDING GENERAL, U.S. MARINE CORPS
TRAINING AND EDUCATION COMMAND
DIRECTOR, OPERATIONAL PLANS AND JOINT
FORCE DEVELOPMENT, JOINT STAFF

SUBJECT: Opportunity to Attend Afghanistan Pre-deployment Training Offered by the
Department of State's Foreign Service Institute

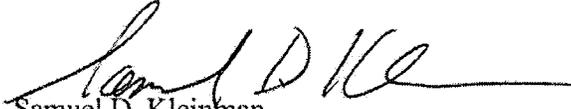
The Department of State's Foreign Service Institute (FSI) provides training for personnel across the U.S. government who are preparing for deployment to Afghanistan. FSI conducts the following three discrete courses: (1) Afghanistan Familiarization, (2) Afghan Field Orientation (formerly Afghan Provincial Reconstruction Team Orientation), and (3) Interagency Civilian-Military Integrated Field Training. The first two courses are classroom based and are conducted at the Arlington, VA campus of FSI. The final course is field-based and conducted in collaboration with the Indiana National Guard at the Muscatatuck Urban Training Center in Butlerville, IN. Additional course information is provided in attachment.

The Departments of Defense (DOD) and State (DOS) recognize the value gained from integrated training prior to operating in the field. As such, FSI is opening its registration in the aforementioned courses to include greater participation by DOD students. To facilitate DOD participation and enable effective integrated training, DOS has agreed to pay the course tuition for up to twelve DOD students per month for courses (2) and (3) above. DOD students are welcome to attend the Afghanistan Familiarization course ((1) above); however, the Service is responsible for tuition (\$960 during FY11). The primary DOD target audience for DOS funded courses is military officers and senior enlisted personnel who will be working closely with civilians at the provincial or district levels. The secondary target audience is DOD personnel who will work with civilians at the Brigade and Regional levels. Examples include, but are not limited to, commanders whose unit hosts a District Support Team, maneuver Battalion Deputy Commanders and XOs, Civil Affairs and S9 officers and NCOs, and personnel projected to fill key positions on Provincial Reconstruction Teams to include commanders, XOs, Information Operations, USACE Afghan Engineering District, etc.

The intent is for DOD students to attend both courses in order to gain a classroom understanding of the material and then immediately apply it in the field training. The Service is responsible for air travel to both locations, as well as rental car, hotel, and per diem while in Arlington. Ground transportation, lodging and meals are provided by DOS as part of the tuition for Interagency Civilian-Military Integrated Field Training (RS510) once students arrive at the Indianapolis airport.

I request you make this information available to all concerned, with principal emphasis on the above priority personnel. To assist with prioritizing nominations, I request each Service designate an office of responsibility to solicit, consolidate and prioritize nominations from their units. Designated Service offices should submit their prioritized nomination list to the OSD POCs NLT three weeks prior to the start date of Afghan Field Orientation (AR421). Please include the following for each nominee: name, rank, projected deployed location and duty title, and estimated month of deployment. OSD will use the Services' prioritization and the information provided to consolidate and prioritize Service lists in the event more than twelve nominations are received for a particular month.

My points of contact in this matter are Colonel Tracey M. Meck MeckTM@state.gov, 703-302-7688 the DOD Liaison Officer to FSI, and Mr. Andrew Horne, Andrew.horne.ctr@OSD.mil, 703-693-4381.

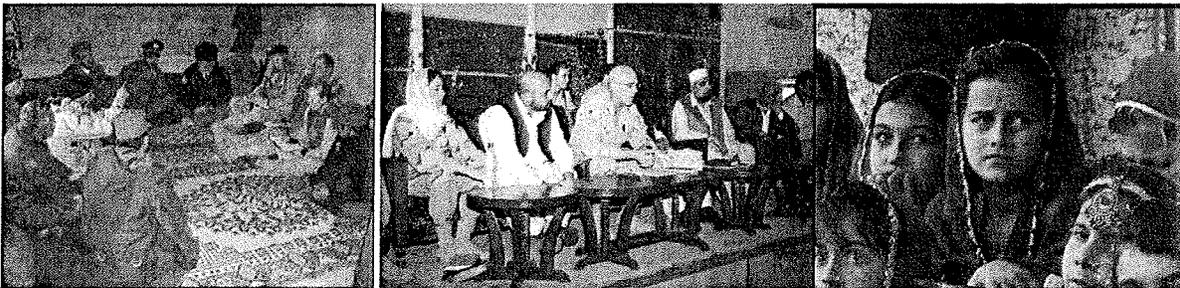

Samuel D. Kleinman
Deputy Under Secretary of Defense
(Readiness)

Attachments:

- A. FSI Stability Operations Division Flyer
- B. FY11 Afghan Course Schedule

Stability Operations Training Division
School of Professional and Area Studies
Foreign Service Institute, U.S. Department of State

The **Stability Operations Training Division** imparts knowledge and develops skills that enable USG interagency personnel to perform the work required for reconstruction and stabilization operations, both in Washington, D.C. and abroad. The Stability Operations Division offers courses in two distinct but related areas: the first focuses specifically on pre-deployment training for persons assigned as members of the U.S. Mission to Iraq or Afghanistan or as members of provincial reconstruction teams and other field positions in Iraq or Afghanistan; the second focuses broadly on preparing personnel to handle the USG's mandate to perform stabilization and reconstruction activities in fragile nations.



2 **Afghan PRT Orientation: AR421**

This course provides personnel assigned to an Afghanistan provincial reconstruction team, a district support team or regional office, or anyone supporting these field positions from Embassy Kabul, with the basic professional skills and knowledge essential to functioning as a member of a civil-military field team. This course is mandatory for all U.S. government personnel under Chief of Mission authority who will serve in Afghanistan outside Kabul.

1 **Afghanistan Familiarization: RS415**

This course is designed to provide personnel assigned to Afghanistan with the basic professional skills and knowledge needed to function as members of Embassy Kabul and/or its subordinate entities. It is mandatory for all personnel assigned to Afghanistan under Chief of Mission authority, on a permanent or extended TDY basis.

3 **Interagency Civilian-Military Integrated Field Training: RS510**

The Interagency Civilian-Military Integrated Field Training at the Camp Atterbury/Muscatatuck Center for Complex Operations in Indiana simulates the working environment on civilian-military partnerships in Afghanistan for civilian personnel from the Department of State, Department of Agriculture, the Agency for International Development, and other U.S. federal agencies. The one-week program allows trainees to work in concert with military colleagues, including life on a Forward Operating Base (FOB), travel by military convoy or helicopter, and use of interpreters during scripted training events featuring Afghan role-players.



Foundations of Interagency Reconstruction and Stabilization Operations: RS500

This course provides an introduction to reconstruction and stabilization for U.S. government civilian and military employees, and certain staff from key international partners. FSI offers this course in support of and in collaboration with the Office of the Coordinator for Reconstruction and Stabilization. The course is directed primarily to the U.S. government's Civilian Response Corps particularly its Active Component and Standby Component. Participants may also include other USG employees and some key staff of partner organizations, U.S. and international, working in reconstruction and stabilization operations. This class is designed to equip the student with basic knowledge and skills to serve in the Civilian Response Corps.

Iraq Familiarization: FT610

This course is designed to provide an orientation for all personnel assigned under Chief of Mission authority. It includes an overview of Iraq's history and culture, living and working conditions within the U.S. Mission and diplomatic security support provided by the Regional Security Office in Iraq. Personal and family support training includes advice on stress management from Mental Health Service, family support service available from the Family Liaison Office and personal affairs advocacy and support available from the Office of Casualty Assistance. This course is mandatory for all Foreign Service, Civil Service and Military Service employees of the Department of State, U.S. Agency for International Development, Department of Defense, Department of Treasury and other agency personnel who will serve in Iraq under Chief of Mission authority.



Iraq PRT Orientation: AR420

This course provides members of Iraq Provincial Reconstruction Teams and future provincial support teams with the basic professional skills and knowledge to function successfully in this unique organizational structure. Students will learn about counterinsurgency strategy, negotiations in a complex operation, civilian-military relationships, the transition from military to civilian control in Iraq and the evolution of the Iraq PRT program, mechanisms and methods for creating a work plan and assessing progress, Iraqi government structure, sources for funding for PRT projects, and guidelines for living in military bases and other future settings in a high threat environment.

For more information, contact us at (703) 302-6917.

***Stability Operations Training Division
School of Professional and Area Studies
Foreign Service Institute, U.S. Department of State***

Afghan Courses FY 2011

Afghanistan FAM (RS415),
 Afghan Short FAM (RS416)
 Afghan PRT (AR421)
 MRX()

October

S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

November

S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

December

S	M	T	W	T	F	S
		1	2	3	4	
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

January

S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

February

S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28					

March

S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

April

S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

May

S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

June

S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

July

S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

August

S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

September

S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

October

S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

November

S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

December

S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31