

# RED RIVER ARMY DEPOT, TEXAS

## SECRETARY OF DEFENSE RECOMMENDATION

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Close Red River Army Depot, TX. Relocate the storage and demilitarization functions of the Munitions Center to McAlester Army Ammunition Plant, OK. Relocate the munitions maintenance functions of the Munitions Center to McAlester Army Ammunition Plant, OK, and Blue Grass Army Depot, KY. Relocate the depot maintenance of Armament and Structural Components, Combat Vehicles, Depot Fleet/Field Support, Engines and Transmissions, Fabrication and Manufacturing, Fire Control Systems and Components, and Other to Anniston Army Depot, AL. Relocate the depot maintenance of Powertrain Components and Starters/Generators to Marine Corps Logistics Base Albany, GA. Relocate the depot maintenance of Construction Equipment to Anniston Army Depot, AL, and Marine Corps Logistics Base Albany, GA. Relocate the depot maintenance of Tactical Vehicles to Tobyhanna Army Depot, PA, and Letterkenny Depot, PA. Relocate the depot maintenance of Tactical Missiles to Letterkenny Army Depot, PA. Disestablish the supply, storage, and distribution functions for tires, packaged Petroleum, Oil, and Lubricants, and compressed gases. Relocate the storage and distribution functions and associated inventories of the Defense Distribution Depot to the Defense Distribution Depot, Oklahoma City, OK.

## SECRETARY OF DEFENSE JUSTIFICATION

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This recommendation supports the strategy of minimizing the number of industrial base sites performing depot maintenance for ground and missile systems. The receiving depots have greater maintenance capability, higher facility utilization and greater opportunities for inter-service workloading. This recommendation reinforces Anniston's and Letterkenny's roles as Centers of Industrial and Technical Excellence for Combat Vehicles (Anniston) and Missile Systems (Letterkenny).

This recommendation decreases the cost of depot maintenance operations by consolidation and elimination of 30 percent of duplicate overhead structures required to operate multiple depot maintenance activities. This recommendation also increases opportunities for inter-service workloading by transferring maintenance workload to the Marine Corps.

This recommendation relocates storage, demilitarization, and munitions maintenance functions to McAlester Army Ammunition Plant, and thereby reduces redundancy and removes excess from Red River Munitions Center.

This recommendation allows DoD to create centers of excellence, generate efficiencies, and create deployment networks servicing all Services.

This recommendation relocates the storage and distribution functions and associated inventories to the Defense Distribution Depot Oklahoma City at Tinker Air Force Base. It also contributes to the elimination of unnecessary redundancies and duplication, and streamlines supply and storage processes.

The disestablishment of the wholesale supply, storage, and distribution functions for all packaged POL, tires, and compressed gas products supports transformation by privatizing these functions. Privatization of packaged POL, tires, and compressed gas products will eliminate inventories, infrastructure and personnel associated with these functions and products.

## COMMUNITY CONCERNS

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The community stated that the Army must retain all depots to support the warfighter and combatant commanders, disputed DoD's assertion of excess capacity, and claimed the recommendation deviated substantially from the military value criteria. The community focused on the Industrial Joint Cross Service

Group's creation of 2.6 million direct labor hours of capacity at Anniston and Letterkenny Army Depots to justify closure of the Red River Army Depot (RRAD) over Army objections, and the artificial use of a 60-hour work week instead of the DoD 40-hour standard for determining capacity. Also highlighted was the disestablishment of the top-ranked Defense Distribution Red River, TX, center due to the potential closure of the RRAD. The community emphasized that there was no excess capacity to eliminate because Red River was running at twice its 2003 level of effort and pointed to a major backlog of Bradley Fighting Vehicles and High Mobility Multipurpose Wheeled Vehicles (HMMWV) awaiting repair at the depot. They also highlighted that RRAD is the only facility that strips and replaces track pads and manufactures M1 road wheels. The community proposed leaving the Red River Army Depot, Munitions Center, and Defense Distribution Center intact. The community argued that the economic impact from closure would be devastating, creating a projected unemployment rate exceeding 14 percent of the total employment in the seven surrounding rural towns.

## **COMMISSION FINDINGS**

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The Commission found that many vehicle and weapons systems repaired at Red River are critical to ongoing real-time efforts in Operations Iraqi Freedom/Enduring Freedom, and was unwilling to take the risk of closing a ground vehicle depot-level maintenance facility during a time of war and uncertainty. The Army is already surging its industrial base capacity with the execution of 12 million direct labor hours (DLH) in fiscal year 2004, and goals of 19 million DLH in fiscal year 2005 and 25 million DLH in fiscal year 2006 at the Army's five maintenance depots. The Commission found that Red River is operating at twice its fiscal year 2003 level (when BRAC data-calls were issued) and that there is no current excess capacity within the Army's maintenance depots. The Army's depot level maintenance workload has and continues to increase to respond to several critical Army efforts. Ongoing business process reengineering efforts have also successfully resulted in significant process improvements at each of the maintenance depots. In response to community concerns, the Commission recalculated the economic impact to incorporate increased staffing, and if closure had been approved, it would have resulted in a negative economic impact of 8.3 percent of area jobs. The Commission's analysis determined that the amended realignment recommendation would best meet the military's future needs and requirements.

## **COMMISSION RECOMMENDATIONS**

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The Commission found the Secretary of Defense substantially deviated from final selection criteria 1, 2, 3 and 6 and the Force Structure Plan. Therefore, the Commission recommends the following:

Realign Red River Army Depot, TX. Relocate the storage and demilitarization functions of the Munitions Center to McAlester Army Ammunition Plant, OK. Relocate the munitions maintenance functions of the Munitions Center to McAlester Army Ammunition Plant, OK, and Blue Grass Army Depot, KY. Relocate the depot maintenance of Tactical Missiles to Letterkenny Army Depot, PA. Disestablish the supply, storage, and distribution functions for tires, packaged Petroleum, Oil, and Lubricants, and compressed gases.

The Commission found that this change and the recommendation as amended are consistent with the final selection criteria and the Force Structure Plan. The full text of this and all other recommendations can be found in Appendix Q.